



**DEPARTMENT OF THE AIR FORCE
354TH FIGHTER WING (PACAF)
EIELSON AIR FORCE BASE, AK**

28 November 2023

MEMORANDUM FOR 354 FW PERSONNEL

FROM: 354 FW/CC

SUBJECT: 354 FW Mission, Vision, and Lines of Effort

1. The 354 FW plays an essential role in the Pacific to Defend the Homeland, Deter Aggression, and Reinforce Allies and Partners (Strategic Priorities, PACAF 2030 Strategy). Uniquely postured in the Arctic, the 354 FW not only provides strategic airpower projection but also an ability to rapidly respond in a time of crisis, creating pause and doubt in those who threaten a free and open Indo-Pacific. Our ability to provide a lethal and ready force is enabled by our strategic advantage: our airmen and their families.

2. **MISSION:** The 354 FW delivers lethal airpower to Combatant Commanders in defense of National Military objectives.

3. **VISION:** A team of professionals, committed to embodying our legacy of Valor in Combat.

4. **LINES OF EFFORT:**

- 1) Ready – Strategic competitors can challenge the security in the Indo-Pacific at a moment's notice. We must be ready now to answer any call.
- 2) Resilient – The challenge of the next conflict will be unlike anything we have faced. We must strengthen the installation, the team, and ourselves to endure any challenge.
- 3) Lethal – During crisis in the Arctic or Pacific, the first call will be to our forces to rapidly generate, deploy, and deliver lethal airpower. We will continue to hone our skills and lead the development of tactics, techniques, and procedures to advance the warfighting capability of our force and our partners and allies.

5. As Icemen, we are mentally and physically strong, ready at a moment's notice for any challenge, and able to respond with overwhelming force. We have the winning team to be successful in this Great Power Competition as we harness the 354th Fighter Wing's pioneering, innovative heritage to continue to exemplify our legacy of Valor in Combat. My commitment is to provide clear commander's intent, resources, and support as we all collectively take care of each other, so our Airmen can take care of the mission.

A handwritten signature in black ink, appearing to read "Paul P. Townsend".

PAUL P. TOWNSEND, Colonel, USAF
Commander

VALOR IN COMBAT